

FY 2014 Proposed Mid-Biennial Operating Budget Update

Work Session - Department Presentations

May 28, 2013



FY 2014 Budget Update Calendar

- May 7: Recommended budget represented to Council
- May 21: Budget Work Session #1
- May 28: Budget Work Session #2
 - Development Services
 - > Public Works Utilities & Environmental Services
 - > Public Works Engineering & Transportation
 - FY 2014 Capital Improvement Program & Unfunded Capital Needs
 - > City Attorney & City Clerk
- June 4: Budget Work Session #3
- June 11: Budget Work Session #4 (as needed)
- June 18: Public hearing on operating budget
- June 25: Adopt operating & CIP budgets





FY 2014 Proposed Mid-Biennial Operating Budget Update

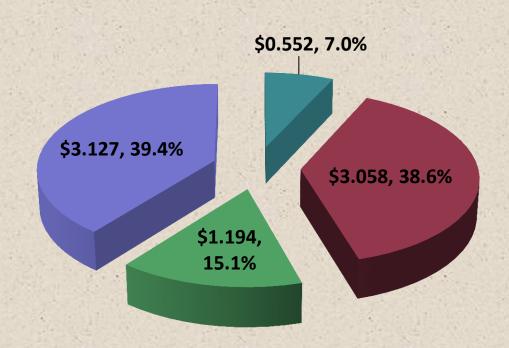
Development Services



FY 2014 Update - Development Services Budget

Expenditures by Division - \$7.931 million







FY 2014 Development Services

Key Budget Expenditure Changes (pg. 99 of Budget)

	FY 2014 Adopted	FY 2014 Updated	Change
Administration	\$ 425,514	\$ 552,006	\$ 126,492
Building	\$ 2,859,691	\$ 3,057,691	\$ 198,000
Planning	\$ 1,204,563	\$ 1,193,688	\$ (10,875)
Park Districts	\$ 76,300	\$ 3,127,181	\$ 3,050,881

- Addition of 1.0 FTE Administrative Analyst I/II and 1.0 FTE Administrative Clerk I/II
- Increase in Building Division's budget by \$20,000 for 2013 Code books and staff training and by \$100,000 for increased outside inspection services
- Increased expenditures in the Park Districts, including South Hayward BART project, Greenwood Park expansion, and Burbank/Cannery Area (Projected \$3.7M in revenues will offset such expenditures.)



FY 2014 Update - Activity/Staffing

	FY13	FY12	FY11	FY10	FY09	FY08	FY07
Number of Total Planning Applications Processed	388	332	386	443	535	515	511
Number of Major Applications Processed*	30	12	23	16	17	36	23
Number of Professional Staff (planners + DRS staff)	7	7	7	8	8.75	10	8.5
Ratio (# of total applications/# of professional staff)	55.4	47.4	55.1	55.4	61.1	51.5	60.1
Ratio (# of major applications/# of professional staff)	4.3	1.7	3.3	2.0	1.9	3.6	2.7



^{*}Note: Major applications include General Plan Amendments, Zoning or Text Changes, Conditional Use Permits, Variances, Tentative Tract Maps or other applications involving public hearings.

FY 2014 Update - Primary Department Functions

- Planning Development Applications
- Long-Range/Advanced Planning Projects
- Building Permit Plan Check Review
- Building Inspections



FY 2014 Update – Meeting Reviewing Time-Frames

BUILDING PERMITS:

Percent of Time Meeting Established Processing Time-frames

FY2013	FY2012	FY2011	FY2010
66.42%	83.00%	68.00%	75.55%

PLANNING APPLICATIONS:

Percent of Time Meeting Established Processing Time-frames

FY2013	FY2012	FY2011	FY2010
82.00%	78.00%	92.65%	84.50%



FY 2014 Update – Current Planning Activity

- Integral Communities former Mervyn's Site (445 units)
- Libitzky Site in the Cannery (157units)
- Palace Card Club
- CVS Pharmacy NW corner of Mission & Harder
- Southland Mall Fitness Center (full-sized facility)
- 808 A Street across from Lucky's (60 affordable senior units)
- Hill Avenue (29 units)



FY 2014 Update - Advanced/Long-Range Projects

- General Plan Update
- Revisions to alcohol regulations
- Card club regulations revisions
- Tobacco sales regulations revisions
- Local Hazard Mitigation Plan implementation
- Sign ordinance overhaul
- Revise hazardous materials facilities regulations



FY 2014 Update – Possible Developments

- Eden Shores Legacy residential and non-residential
- City Center site
- Weber project warehouses
- Burlington Coat Factory near Southland Mall
- Ersted property (east of Mission @ Tennyson)



Cannery – KB Home Development - 155 unit *Laterra* Community







Includes future park beneath Winton Avenue overpass with strolling pathways, children's play area, and a fenced dog park.











































General Plan Update – contracts execution and project initiation

Mission Boulevard Specific Plan – adoption anticipated in July



FY 2014 Development Services Major Goals

- Adoption of new General Plan (Safe, Clean, Green, Land Use & Fiscal Stability Priorities)
- Adoption and Implementation of 2013 Codes (Safe & Green Priorities)
- Revise the City's Sign Ordinance (Land Use & Fiscal Stability Priorities)
- Initiate Development of a new Downtown Plan (Land Use & Fiscal Stability Priorities)
- Help Implement the Economic Development Strategic Plan (Land Use & Fiscal Stability Priorities)





Questions/Discussion





FY 2014 Proposed Mid-Biennial Operating Budget Update

Public Works Utilities & Environmental Services



FY 2014 Update – Public Works

Utilities & Environmental Services Budget

Expenditures by Program - \$65.8 million

General Fund: \$50K

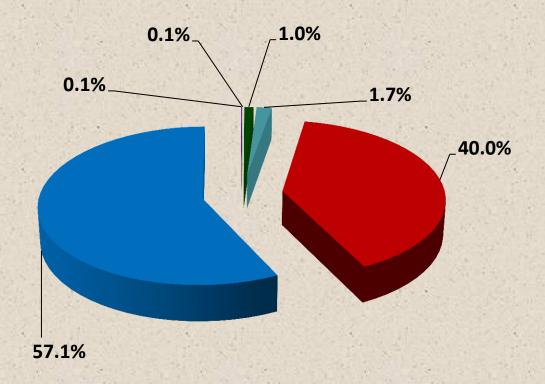
■ Recycling: \$670K

■ Stormwater: \$1.1M

■ Wastewater: \$26.3M

■ Water: \$37.6M

■ Regional Water Intertie: \$80K



FY 2014 Update – Public Works Utilities & Environmental Services Budget

Wastewater Expenditures - \$26.3 million

■ Net Staffing Expense: \$6.7M

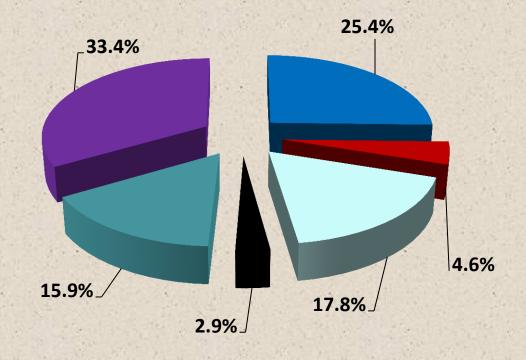
■ Maintenance & Utilities: \$1.2M

Supplies & Services: \$4.7M

■ Internal Service Fees: \$777K

■ Debt Service: \$4.2M

■ Fund Transfers Out: \$8.8M





FY 2014 Update – Public Works

Utilities & Environmental Services Budget

Water Expenditures - \$37.5 million

■ Net Staffing Expense: \$4.9M

■ Water Purchases: \$22.2M

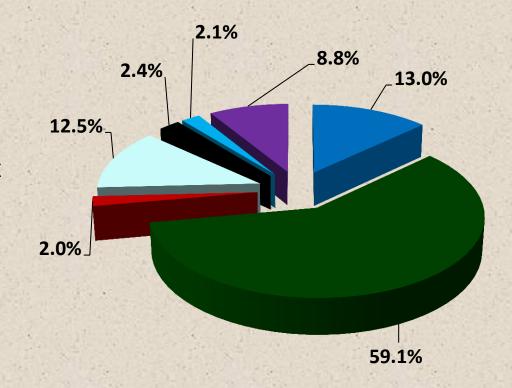
■ Maintenance & Utilities: \$760K

Supplies & Services: \$4.7M

■ Internal Service Fees: \$900K

■ Debt Service: \$790K

■ Fund Transfers Out: \$3.3M





FY 2014 Update – Public Works

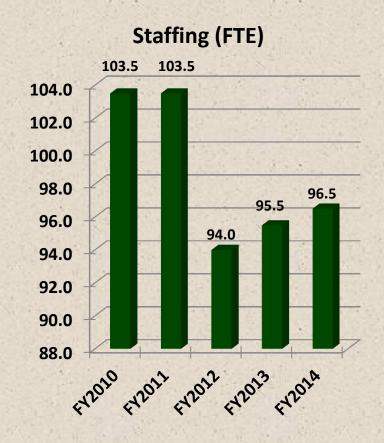
Utilities & Environmental Services Staffing

Additions:

1.0 FTE Sustainability Technician/Assistant 1.0 FTE WPCF Operations & Maintenance Manager (FY 2013)

Deletions:

1.0 FTE Secretary





FY 2014 Public Works Utilities & Environmental Svcs Key Budget Expenditures Changes

	FY 2014 Adopted	FY 2014 Updated	Change
Wastewater	\$ 26,804,567	\$ 26,337,001	\$ (467,566)
Water (1)	\$ 42,524,901	\$ 37,550,334	\$ (4,974,567)
Regional Water Intertie	\$ 17,500	\$ 83,500	\$ 66,000

(1) Expenditures offset by lower water sales revenue



FY 2014 Public Works Utilities & Environmental Svcs Wastewater Fund - Key Budget Changes

- Decreased Wastewater Maintenance & Utilities expenditures
- Proposed rate adjustments
 - No rate increase in FY 2014
 - □ 3% increase in FY 2015



FY 2014 Public Works Utilities & Environmental Svcs Water Fund - Key Budget Changes

- Decreased Water Purchases expenditure
- Proposed rate adjustments
 - □ 6% per year in FY 2014 and FY 2015 for most customers
 - New methodology for multi-family and mobile home park communities
- Increased costs for maintenance and operation of the regional water intertie



FY 2013 Public Works Utilities & Environmental Svcs Accomplishments

- New internal combustion engine cogeneration energy system
- Constructed grease receiving station at WPCF
- Initiated Master Plan updates for water distribution, sewer collection and wastewater treatment systems
- Collaborated with PG&E to offer free energy audits to businesses and schools
- > Implemented single bag ban ordinance



FY 2014 Public Works Utilities & Environmental Svcs Goals

- Complete design and initiate construction: WPCF cogeneration system
- Complete Master Plan updates for water distribution, sewer collection, and wastewater treatment systems
- Implement pilot Advanced Metering Infrastructure (AMI) program
- Complete design and begin construction: seismic improvements to Mission Aqueduct at Fremont
- Address the need for garbage and recycling franchise agreement before expiration of the current contract





Questions/Discussion





FY 2014 Proposed Mid-Biennial Operating Budget Update

Public Works Engineering & Transportation

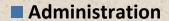


Public Works - Engineering & Transportation FY 2014 Update - Budget

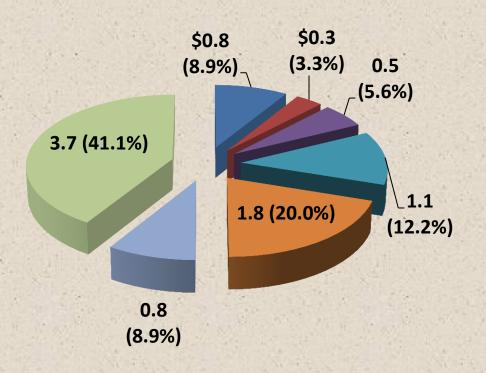
General Fund Expenditures \$5.3 million

Airport Fund Expenditures \$3.7 million

Total Program Expenditures \$9.0 million



- Development Review
- RW Survey
- Construction Inspection
- Design
- Transportation
- **Executive Airport**





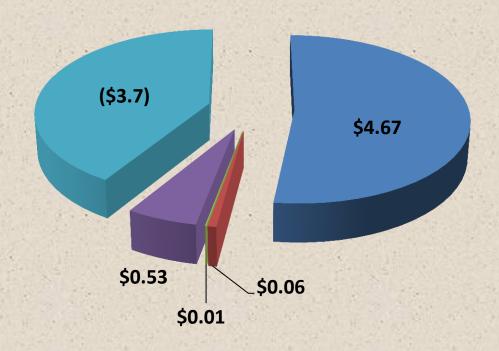
Public Works - Engineering & Transportation FY 2014 Update - Budget

General Fund Expenditures \$5.3 million

Interdepartmental Charges (\$3.7 million)

Net General Fund Expenditures \$1.6 million

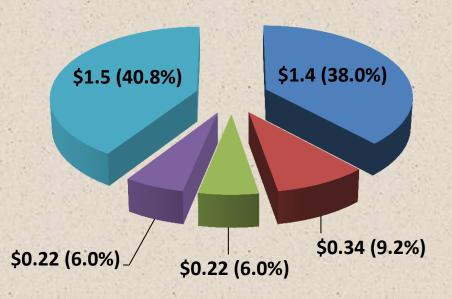
- Net Staffing
- **■** Supplies & Services
- Maintenance & Utilities
- Internal Service Fees
- Interdepartmental Charges



Public Works - Engineering & Transportation FY 2014 Update - Budget

Airport Fund Expenditures - \$3.7 million

- Net Staffing
- **Supplies & Services**
- **Maintenance & Utilities**
- **Internal Service Fees**
- **Fund Transfers Out**





Public Works - Engineering & Transportation FY 2014 Key Budget Changes

	FY 2014 Adopted	FY 2014 Updated	Change		
General Fund	\$1,542,922		\$ 36,148		
Executive Airport	\$3,766,839	\$3,690,413	\$ (76,426)		

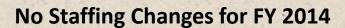
- General increase in Employee Benefits
- Increase in Airport Employee Charge Outs to projects

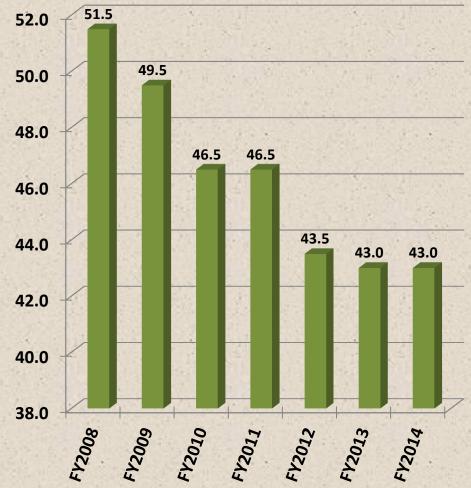


Public Works - Engineering & Transportation

FY 2014 Update - Staffing

Staffing (FTE)







Public Works - Engineering & Transportation FY 2013 Accomplishments

- Route 238 Corridor Improvement Project (Clean, Green)
- Began construction of Dixon Street Improvements (Clean, Green)
- New Fire Station #7 completed design (Safe)
- 880/92 Reliever Route project start design and right-of-way acquisition (Safe, Clean)
- Awarded contract for Citywide installation of 8,000 LED streetlights (Safe, Green)





Public Works - Engineering & Transportation FY 2013 Accomplishments

- Repaired over 8 centerline miles of pavement (Safe, Clean, Green)
- > -new process re-uses existing asphalt at project site
- Repaired 25,000 square feet of sidewalk (Safe, Clean, Green)
- > -use of sawcutting process reduces need to remove trees
- Constructed about 100 new curb ramps (Safe)
- Installed over 20 speed lumps (Safe, Green)
- -utilize recycled material for speed lumps







Public Works - Engineering & Transportation FY 2013 Accomplishments

- Planted 570 trees as part of various capital projects (Green)
- > -all projects require retention of arborist to evaluate health of existing trees
- Converted over 150 streetlights to LED on Tennyson, Jackson, and C Street (Safe, Green)
- Repaired 1,500 and upgraded 70 streetlights (Safe)
- Installed 28 new streetlights (Safe)
- > 90% positive (good or better) public responses for streetlight repairs (Safe)
- Secured HSIP grant for West A Street crosswalk improvements (Safe)







Public Works - Engineering & Transportation FY 2014 Goals

- Repair at least 6 centerline miles of pavement and 20,000 square feet of sidewalk, and install 100 new accessible curb ramps (Safe, Clean)
- Complete construction of Dixon Street Improvements (Clean, Green)
- > Complete installation of LED streetlights Citywide (Safe, Green)
- Continue efforts to develop south side of Airport (Land Use, Fiscal Stability)
- Continue final design of new Library (Green, Land Use)
- Begin construction of new Fire Station #7 & Health Center (Safe)
- Begin planning/design for next phase of Route 238 Corridor Improvement project (Clean, Green)
- > 880/92 Reliever Route project complete design and right-of-way acquisition (Safe, Clean)



Public Works - Engineering & Transportation



Questions/Discussion





Recommended Capital Improvement Program FY 2014 Update Council Work Session May 28, 2013

Morad Fakhrai, Director of Public Works Engineering and Transportation Department



Capital Improvement Program FY 2014 Update

Summary:

- Overview of CIP
- Respond to questions from City Council



RECOMMENDED
CAPITAL IMPROVEMENT PROGRAM
FY14 UPDATE



Capital Improvement Program FY 2014 Update

-2nd year of two-year capital project planning cycle

-Consistent with 2-year cycle for Operating Budget

-Update of projects contained in FY13 CIP



Overview

- -\$323 million programmed FY14 through FY22
- -Approximately \$100 million in FY14 only
- -Continued emphasis on City Council Priorities
- -Unmet needs over \$500 million



Key Projects in FY 2013

Street and Road Improvements

- -Route 238 Corridor Improvement project (total cost: \$100.5 million)
- -Dixon Street Improvements (total cost: \$3 million)

Utilities

- -Master plan updates for WPCF and sewer collection system
- -Master plan update for water system
- -Design of new co-generation system

Technology Services

-Enterprise Resource Planning system



New Projects for FY 2014

Infrastructure Improvements

- -Construction of Fire Station #7
- -Complete LED streetlight conversion
- -Begin design for next phase of Rte. 238 corridor improvement

Utilities

- -Mission aqueduct seismic improvements
- -Recycled water treatment & distribution facility

Technology Services

-Public Safety mobile replacements



Public Input

- Discussed at May 1 Budget and Finance Committee meeting

- Reviewed by Planning Commission at May 9 public hearing



Transfers from General Fund to CIP (Overview)

FY 2014 - FY 2022 CAPITAL IMPROVEMENT PROGRAM

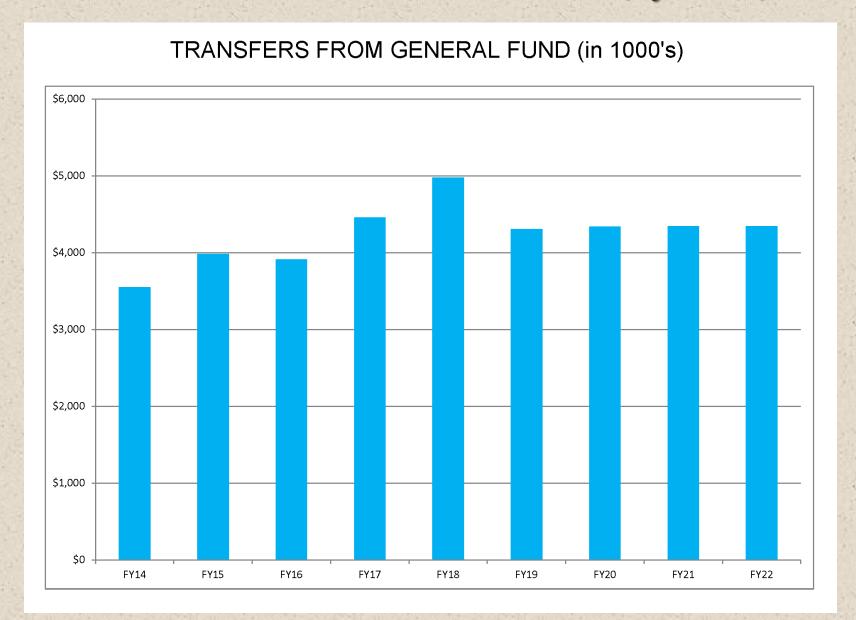
GENERAL FUND TRANSFER SUMMARY										
FUND	TRANSFER TOTAL	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
410 (Capital Improvement)	5,156	656	1,500	1,000	1,000	1,000				
415 (Police Capital)	1,799	349	173	93	127	134	209	238	238	238
416 (Fire Capital)	7,266	1,369	727	730	732	735	739	741	745	748
417 (Maintenance Services)	90	10	10	10	10	10	10	10	10	10
420 (Transportation System Impr)	3,150	350	350	350	350	350	350	350	350	350
726 (Technology Services)	1,160	216	224	232	240	248				
731 (Fleet Mgmt General Fund)	19,600	600	1,000	1,500	2,000	2,500	3,000	3,000	3,000	3,000
Subtotal	38,221	3,550	3,984	3,915	4,459	4,977	4,308	4,339	4,343	4,346
210 (Gas Tax) ¹	(7,691)	(702)	(847)	(855)	(864)	(872)	(881)	(890)	(890)	(890)
NET TOTAL	30,530	2,848	3,137	3,060	3,595	4,105	3,427	3,449	3,453	3,456

¹Gas Tax funds transferred to General Fund for Gas Tax eligible expenditures, such as street maintenance and sidewalk/street patching.

All transfers expressed in 1000's.



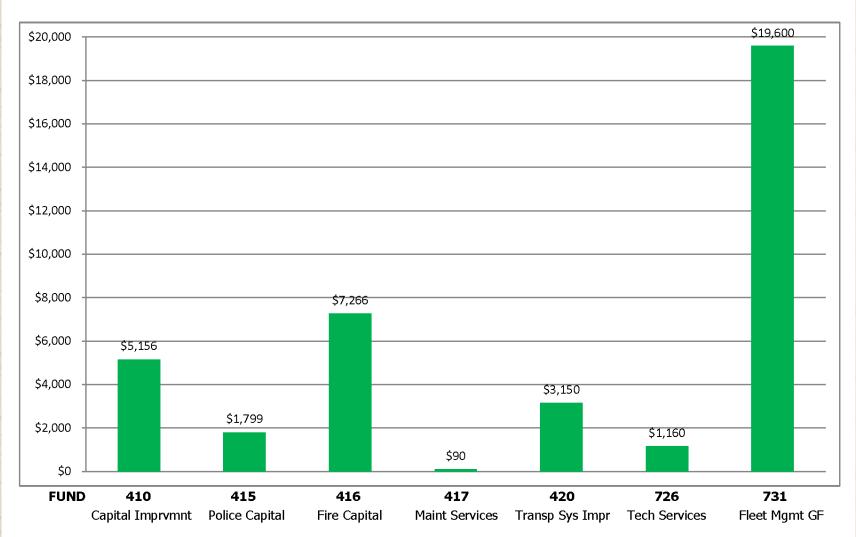
Transfers from General Fund to CIP (by Year)





Transfers from General Fund to CIP (by Fund)







Identified Capital Needs

Summary of Identified Capital Needs

Project Category	Funding Needed	% of Total Need
Interchange Improvements	\$ 188,800,000	37%
Pavement Improvements	\$ 116,400,000	23%
Streets/Transportation Improvements	\$ 28,773,000	6%
Major New Facilities	\$ 151,900,000	30%
Facility Maintenance & Improvements	\$ 19,928,000	4%
Technology Services	\$ 5,275,000	1%
TOTAL	\$ 511,076,000	



Identified Capital Needs Unmet Needs for Pavement Repair

**Hayward's current average Pavement Condition Index (PCI) is 69

Funded Pavement Repair (FY14-FY22) \$ 39,000,000

PCI OF 80 (unfunded portion - FY14-FY22) \$ 116,400,000 PCI OF 75 (unfunded portion - FY14-FY22) \$ 87,400,000







CIP – General Notes

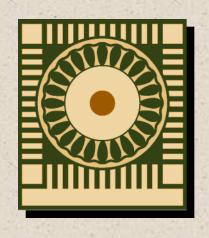
- First year of paperless transmission

- FY13 CIP received excellence in capital budgeting award

from CSMFO



Capital Improvement Program FY 2014 Update



Questions/Discussion



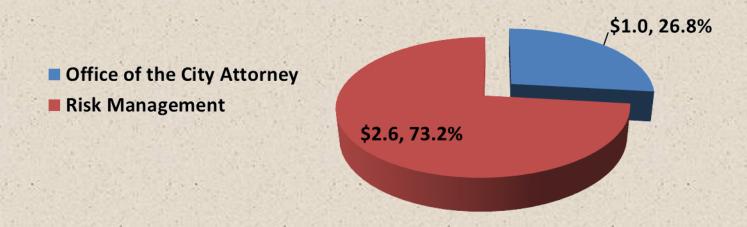
FY 2014 Proposed Mid-Biennial
Operating Budget Update

City Attorney's Office



FY 2014 Update - City Attorney's Office Budget

Expenditures by Division - \$3.6 million





FY 2014 Update - City Attorney's Office Staffing

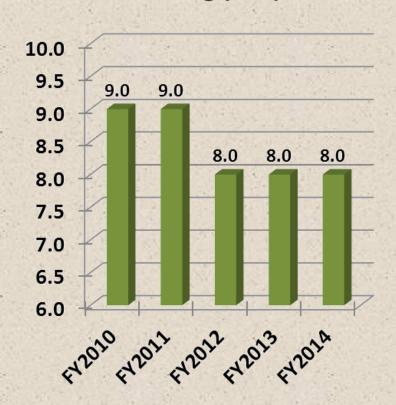
Additions:

1.0 FTE Deputy City Attorney II (FY 2013)

Deletions:

1.0 FTE Assistant City Attorney (FY 2013)

Staffing (FTE)





FY 2014 City Attorney's Office Key Budget Changes

	FY 2014 Adopted	FY 2014 Updated	Change
Office of the City Attorney	\$1,044,801	\$ 992,742	\$(52,059)
Risk Management	\$2,586,183	\$2,556,359	\$(29,824)

- Delete 1.0 FTE Assistant City Attorney
- Add 1.0 FTE Deputy City Attorney II



- Collaborated with HPD and CMO on data collection and trends regarding gang activity, gang suppression and strategic legal options
- Supported disposition of 400 Caltrans-owned parcels in the Route 238 corridor, including home ownership purchases by Hayward residents
- Obtained state Supreme Court CEQA review regarding CSUEB master plan expansion
- Settled PTAF claim vs. Alameda County resulting in \$858,000 payment to City



- Prevailed in Sipple (AT&T) case saving \$225,000
- Partnered with HPD, CP and HFD in SMASH Operations
- Continued a five-year trend in aggressively managing claims and litigation, and reducing expenditures related to claims, litigation and outside counsel costs
- > Advised on dissolution of RDA, successor agency and oversight board issues
- Hosted externs and interns through Bay Area academic institutions
- Converted to a digital law library saving \$10,000 per year









FY 2013 City Attorney's Office Accomplishments



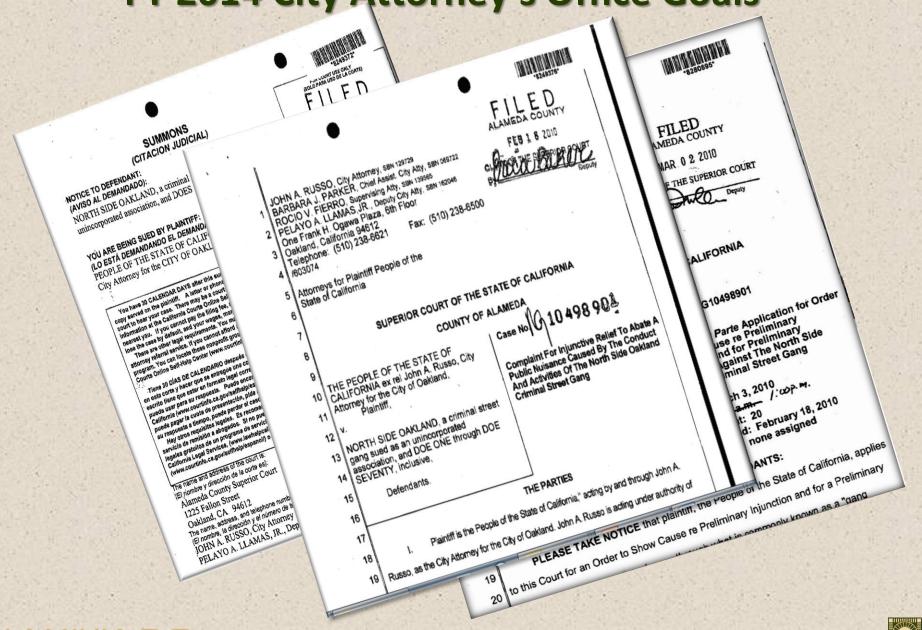


FY 2013 City Attorney's Office Accomplishments



- Gang activity, trends and data will be closely monitored to assess strategic legal opportunities (Safe)
- Continued SMASH partnership with HPD, CP and HFD stepped up in FY 14 (Safe)
- Abatements will increase to protect neighborhoods from blight (Clean)
- Claims and litigation will be managed so as to maintain downward trend in expenditures (Fiscal Stability)



















Questions/Discussion





FY 2014 Proposed Mid-Biennial Operating Budget Update

City Clerk's Office



FY 2014 Update - City Clerk's Office Budget

Expenditures by Division - \$0.78 million

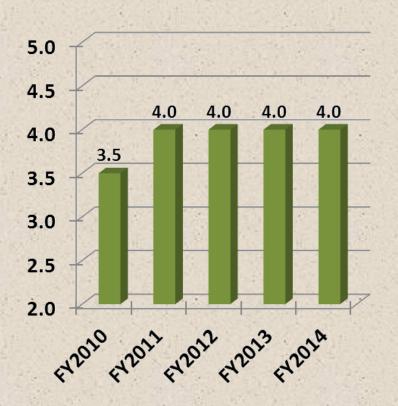




FY 2014 Update - City Clerk's Office Staffing

No staffing changes

Staffing (FTE)





FY 2014 City Clerk's Office Key Budget Changes

	FY 2014	FY 2014	
	Adopted	Updated	Change
Administration	\$779,493	\$775,883	\$ (3,610)

No key changes



FY 2013 City Clerk's Office Accomplishments

- Core services: Records Management, Council/Council's Appointed Bodies, and Public Service.
- Expanded records accessibility on the City's website by linking agreements, recorded documents, and other official documents to Laserfiche.
- Prepared a handbook for the City Council's Appointed Bodies to provide guidance regarding the Brown Act, Robert's Rules of Order, training requirements, and members' responsibilities.
- > Improved the fiscal stability of the department by continuing to provide passport services in accordance with the U.S. Department of State.



FY 2014 City Clerk's Office Goals

- Conduct a Municipal Election.
- Continue to provide core services: Records Management, Council/Council's Appointed Bodies, and Public Service.
- Work with Media and Community Relations staff member to promote City news and events.





Questions/Discussion

